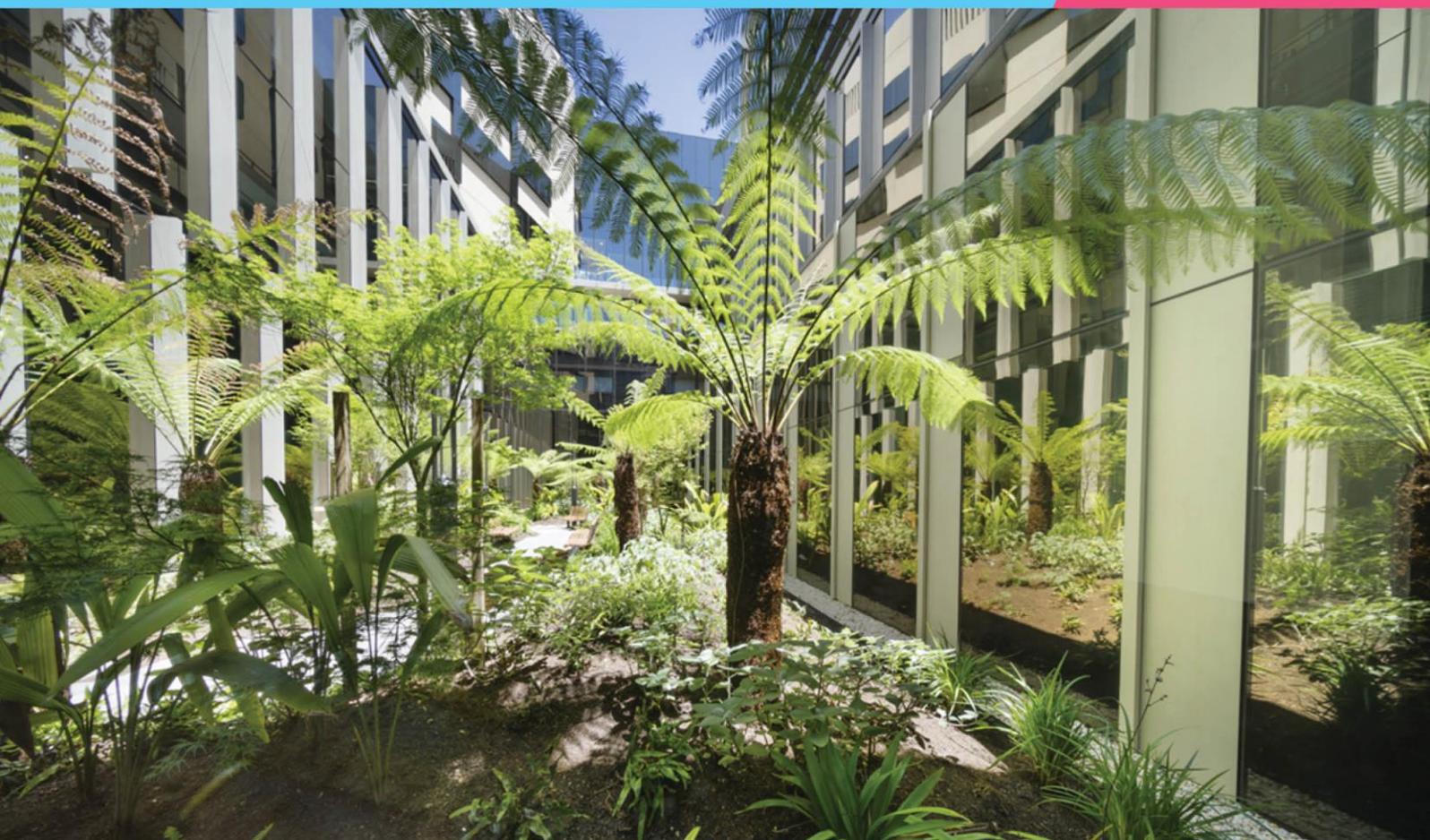


# Environmental sustainability strategy

Strategic implementation plan 2018–19 to 2022–23

Action plan 2018–19





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Available from [the department's website](http://www.health.vic.gov.au/sustainability) <www.health.vic.gov.au/sustainability>.

## Overview

The *Environmental sustainability strategy 2018–19 to 2022–23* sets out the department’s commitment to further improve the environmental performance of the health system and to adapt the health system so it is resilient in the face of climate change. The delivery of the strategy is being coordinated by the Victorian Health and Human Services Building Authority (VHHSBA).

The strategy contains three strategic directions, with each direction having a series of key objectives and high-level actions from 2018–19 to 2022–23. The strategic directions are:

- provide leadership and engage with the sector
- improve the environmental performance of the health system
- adapt to a changing climate.

The strategic implementation plan outlines VHHSBA’s high-level focus over the life of the strategy. The plan will be reviewed annually and may change year-on-year as priorities change. VHHSBA prepared the initial plan with input from the Strategic Advisory Group at its first meeting in March 2019.

The 2018–19 action plan outlines the specific tasks to be implemented in 2018–19 to deliver against the strategic directions and objectives in the strategy.

## Governance

We have established governance arrangements to guide implementation and inform the strategic implementation plan. The frequency and focus of meetings are outlined below.

Month	Strategic Advisory Group meeting focus
February	Review terms of reference Progress in implementing the action plan Forward look at the strategic implementation plan Project-specific working groups
August	Progress in implementing the action plan Draft strategic implementation plan Draft annual action plan (coming year) Draft annual performance report (preceding year) Project-specific working groups

## Reporting

VHHSBA will publish an updated strategic implementation plan and the next year’s action plan around September each year.

VHHSBA will report six-monthly on progress in delivering against the strategy and produce an annual performance report around October each year for the preceding financial year.

## Governance and reporting milestones

Month	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Strategy Advisory Group meeting		X						X				
Six-monthly progress report					X						X	
Strategic and annual action plan			X									
Annual performance report				X								

## Strategic Advisory Group member organisations



# Strategic implementation plan 2018–19 to 2022–23

Strategic direction	2018–19	2019–20	2020–21	2021–22	2022–23
<b>Provide leadership and engage with the sector</b>	Release of strategy, strategic implementation plan and first annual action plan	Release of energy and water NABERS ratings Building climate and sustainability capability in staff	Emissions reduction pledge Building climate and sustainability capability in executives	Sustainability in performance management system NABERS for Hospitals (Waste)	Release of strategy for next five years Work to embed sustainability in health workforce education
<b>Improve the environmental performance of the health system</b>	2.5 per cent behind the meter solar installed Resource efficiency Report on emissions from vehicle fleets	Resource efficiency Report on emissions from anaesthetic gases Sustainable transport	4 per cent behind the meter solar installed Resource efficiency Report on emissions from refrigerants Sustainable transport	Resource efficiency Understanding remaining material scope 3 emissions	5 per cent behind the meter solar installed Resource efficiency Reporting on remaining material scope 3 emissions
<b>Adapt to a changing climate</b>	Understanding climate risks	Communicating climate risks and integrating into practice	Continue communicating climate risks and integrating into practice	<i>Climate change strategy 2021–2026</i> Health service boards aware and responding to climate risks	<i>Climate change strategy 2021–2026</i> Health service boards aware and responding to climate risks
<b>Governance and reporting</b>	Governance established Progress reports Performance report	Progress reports Performance report	Progress reports Performance report Mid-strategy review	Progress reports Performance report	Progress reports Performance report Strategy outcomes report

# Action plan 2018–19

## Strategic direction 1: Provide leadership and engage with the sector

Establish a research and innovation program to allow public hospitals and health services to implement local sustainability solutions

Health Purchasing Victoria will develop a formal social procurement plan for collective procurement to implement the *Social procurement framework*

Join the Global Green and Healthy Hospitals network and encourage public hospitals and health services to join

Establish an annual professional development and webinar program for public hospitals and health services, and communicate sustainability messages to the sector through sustainability updates and our website

Report on the health system's 2018–19 emissions in the department's annual report, including for the first time on transport emissions

Work with Sustainability Victoria to educate public hospitals and health services on the requirements of the e-waste ban commencing on 1 July 2019

Update the environmental management plan template to align with the strategy

Establish a waste mentoring program for public hospitals and health services staff

## Strategic direction 2: Improve the environmental performance of the health system

Pilot methodologies to implement sustainable travel opportunities in two metropolitan hospitals

Health Purchasing Victoria will source a food organics recycling service offer for metropolitan hospitals

Prepare guidance for public hospitals and health services to improve the efficiency of their vehicle fleets

Deliver the Regional Health Solar Program in the Barwon South Western, Grampians, Loddon Mallee and Hume regions, and progress energy performance contracts at Northern Health and Peninsula Health

Pilot single-use metal recycling and behavioural change programs to improve waste segregation in hospitals

Prepare new sustainability guidelines for capital works delivered by the Victorian Health and Human Services Building Authority

Work with the Vinyl Council of Australia to increase PVC recycling in metropolitan public hospitals

Health Purchasing Victoria will review opportunities to reduce greenhouse gas emissions from anaesthetic gases

Develop waste audit guidelines for public hospitals and health services

Work with the Environment Protection Authority to update the *Clinical and related waste operational guidance* (EPA publication IWRG612.1)

### Strategic direction 3: Adapt to a changing climate

Contribute to the Department of Health and Human Services *Climate change strategy*

Map the climate risk to health infrastructure including health services, ambulance stations and public hospital helipads

Collect and analyse data on the energy security of public health facilities

Integrate climate resilience into guidelines on essential engineering services and sustainability in capital works

Prepare guidance on the design and operation of emergency generators in a wider range of climate conditions